# Pension Fund Risk Register April 2023



### **Objectives**

- 1. The objectives of the Risk Register are to:
  - identify key risks to the achievement of the Fund's objectives
  - · assess the significance of the risks
  - consider existing controls to mitigate the risks identified
  - Identify additional action required.

#### **Risk Assessment**

- 2. Identified risks are assessed separately and for each the following is determined:
  - the likelihood of the risk materialising
  - the severity of the impact/potential consequences if it does occur.
- 3. Each factor is evaluated on a sliding scale of 1 to 5 with 5 being the highest value i.e. highest likelihood/most severe impact/consequences. The risk evaluation tables below have been used in order to assess specific risks and to introduce a measure of consistency into the risk assessment process. The overall rating for each risk is calculated by multiplying the likelihood value against the impact value.

LIKELIHOOD:						
1	Rare	0 to 5% chance				
2	Unlikely	6 to 20% chance				
3	Possible	21 to 50% chance				
4	Likely	51 to 80% chance				
5	Almost certain	81%+ chance				

IMPACT		
1	Insignificant	0 to 5% effect
2	Minor	6 to 20% effect
3	Moderate	21 to 50% effect
4	Significant	51 to 80% effect
5	Catastrophic	81%+ effect

 Having scored each risk for likelihood and impact, the risk ratings can be plotted onto the following matrix to enable risks to be categorised into Low, Medium, High and Very High Risk.

**Risk Rating Matrix** 

	Catastrophic	(5)	М	н	VH	VH	VH
	Significant	(4)	M	н	VH	VH	VH
Relative Impact	Moderate	(3)	М	М	н	н	н
æ	Minor	(2)	L	L	М	М	М
	Insignificant	(1)	L	L	L	L	L
			(1)	(2)	(3)	(4)	(5)
			Rare	Unlikely	Possible	Likely	Almost Certain

**Relative Likelihood** 

5. This initial assessment gives the inherent risk level. Existing controls are then identified and each risk is re-assessed to determine if the controls are effective at reducing the risk rating. This gives the current (or residual) risk level. The current risk rating scores and categories are then used to prioritise the risks shown in the register in order to determine where additional action is required in accordance with the following order of priority:

#### **Red** = Very High Priority

Take urgent action to mitigate the risk.

**Orange** = High Priority

Take action to mitigate the risk.

**Yellow = Medium Priority** 

Check current controls and consider if others are required.

**Green** = Low Priority

No immediate action other than to set a review date to re-consider your assessment.

## **NOTTINGHAMSHIRE PENSION FUND RISK REGISTER - SUMMARY**

Key to risk rating change since previous version of Risk Register:

1 Increase

Risk Description		Inherent Risk		Current Risk			
nisk bescription		Rating	Change		Rating	Change	
<b>Risk Gov4</b> Inadequate resources are available to manage the pension fund.	20	VERY HIGH	<b>+</b>	20	VERY HIGH	Ť	
<b>Risk Gov5</b> Failure to adhere to relevant legislation and guidance.	20	VERY HIGH	Ť	12	HIGH	Ť	
Risk Adm1 Standing data & permanent records are not accurate.	16	VERY HIGH	<b>‡</b>	9	HIGH	<b>‡</b>	
<b>Risk Inv3</b> Fund assets are assessed as insufficient to meet long term liabilities.	16	VERY HIGH	<b>‡</b>	9	HIGH	<b>‡</b>	
<b>Risk Inv4</b> Significant variations from assumptions used in the actuarial valuation	12	HIGH	<b>‡</b>	9	HIGH	<b>+</b>	
Risk Inv6 LGPS Central incurs net costs or decreases investment returns	12	HIGH	<b>‡</b>	9	HIGH	<b>+</b>	
Risk Adm2 Inadequate controls to safeguard pension fund records	15	VERY HIGH	<b>‡</b>	6	MEDIUM	<b>+</b>	
Risk Adm4 Scheme employers may fail to administer the scheme efficiently, leading to disruption to the discharge of administering authority functions (employer Risk)  Potential data quality issues.	15	VERY HIGH	<b>1</b>	6	MEDIUM	#	
<b>Risk Adm5</b> Serious breach of law regarding the management of data/information, including an unauthorised release requiring notification to ICO, leading to disruption to the discharge of administering authority functions (Administrative Risk).	15	VERY HIGH	<b>+</b>	6	MEDIUM	<b>‡</b>	
Risk Inv1 Inappropriate investment strategy is adopted.	12	VERY HIGH	1	6	MEDIUM	1	
Risk Inv5b Custody arrangements	12	VERY HIGH	<b>+</b>	6	MEDIUM	<b>+</b>	
Risk Inv7 Financial risk of climate change	12	HIGH	<b>‡</b>	8	MEDIUM	<b>+</b>	
Risk Inv2 Fund cash is insufficient to meet its current obligations.	12	HIGH	Ť	6	MEDIUM	<b>+</b>	
<b>Risk Gov1</b> Pension Fund governance arrangements are not effective	9	HIGH	<b>‡</b>	6	MEDIUM	<b>‡</b>	

Risk Gov2 Pension Fund objectives are not defined and agreed.	9	HIGH	<b>↔</b>	6	MEDIUM	<b>+</b>
<b>Risk Gov3</b> An effective performance management framework is not in place.	9	HIGH	<b>+</b>	6	MEDIUM	<b>‡</b>
Risk Inv5a Fund manager mandates	9	HIGH	<b>+</b>	6	MEDIUM	‡
Risk Inv5d Financial Administration	9	HIGH	<b>+</b>	6	MEDIUM	1
<b>Risk Adm3</b> Failure to communicate adequately with all relevant stakeholders.	9	HIGH	<b>+</b>	6	MEDIUM	1
Risk Inv5c Accounting arrangements	6	MEDIUM	<b>+</b>	4	LOW	<b>‡</b>
Risk Inv5e Stewardship	6	MEDIUM	<b>+</b>	4	LOW	<b>+</b>

Inherent Risk: Current Risk: Current Controls:		Governance and governance								
Inherent Risk: Current Risk: Current Controls:		Risk description: Gov1 - Pension Fund governance arrangements are not effective								
Inherent Risk: Current Risk: Current Controls:	l :l/al:laaad.	luon o oti		Diele	Datin					
Current Risk: Current Controls:	Likelihood: 3	Impact:	9	HISK	Ratin	g: HGH	-			
Current Controls: •	2	3	<u></u> 6			EDIUM	<b>1</b>			
	The Council's constitution clearly delegates the functions of administering authority of the pension fund to the Nottinghamshire Pension Fund Committee.									
•	Under the LGPS Regulations the Administering Authority has established a Pension Board									
•	The terms of r Committee are	eference of the N e agreed.	ottinghams	hire Pen	sion F	und				
•	The terms of ragreed.	eference of the N	ottinghams	hire Pen	sion B	oard are				
•	the governance	lishes a Governai e arrangements c tice. This is kept r	of the Fund	and ass	esses					
•	continuing trai	cy is in place whic ning and encoura nent Pension Sch	ges all new	/ Membe	ers to a	attend the				
•	Nottinghamsh undertake trai	re Pension Board ning	I Members	are also	requir	red to				
•		Council attend mee and the Nottin	_		_		sion			
•	advice on inve	a formal contract estment matters. I ire Pension Fund	hey are co	ntracted	to atte	_				
•		ring Authority has advice on LGPS d				•	nt			
Action Required: •	Continue to m	onitor via existing	processes							
	Confirmation of	of Pension Board	meetings							
	Pension Board Vacancies to be filled									
	• Pension board vacancies to be illied									
G G P	roup Manager roup Manager ension Manage	(Legal Services)	,	Timeso	ale:	On-going				

Governance										
Risk description: Gov2 - Pension Fund objectives are not defined and agreed										
	Likelihood:	Impact:		Risk	Rating	 j:				
Inherent Risk:	3	3	9		Н	IIGH	<b>+</b>			
Current Risk:	2	3	6		ME	DIUM	<b>+</b>			
Current Controls:	• Purpose and objectives are outlined in the Funding Strategy Statement (FSS) and Investment Strategy Statement (ISS). Both documents are approved by the Nottinghamshire Pension Fund Committee and reviewed on a regular basis.									
Action Required:	<ul> <li>Continue to m</li> </ul>	onitor via existinç	g processes	8.						
Responsibility:	Nottinghamshire Pension Fund Committee; Timescale: On-going Group Manager (Financial Services)						J			

Governance

Risk description: Gov3 - An effective performance management framework is not in place.							
	Likelihood:	Impact:	R	Risk Rating:			
Inherent Risk:	3	3	9		HIGH (=		
Current Risk:	2	3	6	M	EDIUM (=		
Current Controls:	Investment performance is reported quarterly to the Nottinghams Pension Fund Committee. The Fund's main investment manager attend each quarter and officers receive regular updates from the Fund's other investment managers.						
	Pension Fund	ent performance is Committee. The actions are monito	Nottinghamshire	Pension	Fund		
	monitoring of	gic benchmark ha decisions regardii arrangements.					
	Performance     Administration	of the administrat Strategy	on function is m	anaged t	hrough an		
		of the Administrat ndicators and rep d		_	•		
Action Required:	Continue to review the performance monitoring framework for Fund Administration.						
Responsibility:	Group Manager Group Manager Pension Manage		es);	escale:	On-going		

	Governance									
Risk description: G	Risk description: Gov4 - Inadequate resources are available to manage the pension fund.									
	Likelihood:	Impact:		Rick Rati	na:					
Inherent Risk:	5	4	Risk Rating:  20 VERY HIGH							
Current Risk:	5	4	20		RY HIGH	1				
Current Controls:	The pension fund investments are managed by the Pensions & Treasury Management team.									
	Pension admi within the BS0	nistration is mana C	ged by the	Pension Tea	m Manage	r				
	<ul> <li>Operating cos regulations.</li> </ul>	ts are recharged	to the pens	sion fund in a	ccordance v	with				
	Staffing levels	and structures a	e kept und	der regular rev	/iew.					
		ources have beer PS. It is challenges.								
	Pension Costs     Benchmarking	s and resources n g club	nonitored a	against the CI	PFA					
Action Required:	Continue to m	onitor resource re	quirement	ts via existing	processes.	•				
	<ul> <li>Continue to monitor resource requirements via existing processes.</li> <li>Consider the impact of increased demands on Pensions Administration arising from additional contacts from Members due to the current economic position.</li> </ul>									
Responsibility:	Group Manager Pension Manage		,,	Timescale:	On-going					

Governance											
Risk description: Gov5 - Failure to adhere to relevant legislation and guidance.											
	Likelihood:	Impact:	F	Risk Rating:							
Inherent Risk:	5	4	20	VERY HIGH	1						
Current Risk:	4	3	12	HIGH	1						
Current Controls:	statutory requi Governance A Fund will be re	<ul> <li>An established process exists to inform members and officers of statutory requirements and any changes to these. The Good Governance Action plan has been submitted to DLUHC. The Pension Fund will be required to implement the recommendations.</li> </ul>									
		ources are require administer the sch	•	LGPS changes wh	ile						
	<ul> <li>Membership of relevant professional groups ensures changes in statutory and other requirements are registered before the implementation dates.</li> </ul>										
	<ul> <li>Any breaches Regulator.</li> </ul>	in statutory regul	ations must be	reported to the Pen	sion						

Action Required:	<ul> <li>Consider recommendations of Good Governance report and create action plan</li> </ul>					
	Review resources against statutory requirements					
	Continue to monitor requirements via appropriate sources to ensure adherence to legislation and guidance.					
Responsibility:	Group Manager (Financial Services); Group Manager (BSC); Senior Accountant - Pensions & TM Pension Manager	Timescale:	On-going			

Investments									
Risk description: Inv1 - Inappropriate investment strategy is adopted.									
	Likelihood:	Impact:		Risk Rati	ng:				
Inherent Risk:	3	4	12	VEF	RY HIGH	<b>‡</b>			
Current Risk:	2	3	6	MI	EDIUM	<b>\</b>			
Current Controls:	regulations a	<ul> <li>The investment strategy is in accordance with LGPS investment regulations and is documented, reviewed and approved by the Nottinghamshire Pension Fund Committee.</li> </ul>							
	will seek as fa	et allocation to de ar as possible to i assets in order to	nvest in a	diversified rar	ige of				
		takes into accour triennial valuatio		cted returns a	assumed by	y the			
	Investment popularity.	erformance is mo	nitored aga	ainst the Fund	l's strategio				
		iew takes place o Fund Working Par		s asset alloca	tion strateç	gy by			
	An Independent Adviser provides specialist guidance to the Nottinghamshire Pension Fund Committee on the investment strategy.								
Action Required:	Continue to monitor via existing processes.								
Responsibility:		Group Manager (Financial Services); Senior Accountant - Pensions & TM  Timescale: On-going							

Investments							
Risk description: Inv2 - Fund cash is insufficient to meet its current obligations.							
	Likelihood:	Impact:	Risk Rating:				
Inherent Risk:	4	3	12	HIGH	1		
Current Risk:	2	3	6	MEDIUM	<b>+</b>		
Current Controls							

	<ul> <li>Annual accounts are produced for the pension fund and these show the movements in net cash inflow</li> </ul>					
	<ul> <li>Regular assessment of Fund assets and liabilities is carried out through actuarial valuations.</li> </ul>					
	The Fund's Investment and Funding Strate	egies are regul	arly reviewed			
Action Required:	Consider the impact of the triennial valuation on contributions and net cash flow. Take any required action.					
	Continue to monitor via existing processes.					
Responsibility:	Nottinghamshire Pension Fund Committee; Group Manager (Financial Services); Senior Accountant - Pensions & TM	Timescale:	On-going			

Investments								
Risk description: Inv3 - Fund assets are assessed as insufficient to meet long term liabilities.								
	Likelihood:	Impact:		Risk Ratin	g:			
Inherent Risk:	4	4	16	VEF	RY HIGH ₩			
Current Risk:	3	3	9		HIGH ↔			
Current Controls:	<ul> <li>Fund assets a management</li> </ul>	re kept under rev framework.	iew as part o	of the Fund's	performance			
	Regular asses     Actuarial valua	ssment of Fund as ations.	ssets and lia	bilities is carri	ed out through			
	• The Fund's In	vestment and Fur	nding Strate	gies are regul	arly reviewed.			
		dviser provides sp the investment s		ance to the P	ension Fund			
	Strength of co	venant of new en	ployers car	efully assesse	ed			
	Risks relating	to existing emplo	yers are rev	iewed periodi	cally			
Action Required:	Continue to m	onitor via existing	processes.					
	Consider the impact on employers of current inflationary pressures and the ongoing National Economic position.							
Responsibility:	Group Manager	Pension Fund Co (Financial Service nt - Pensions & T	es);	Timescale:	On-going			

Investments								
Risk description: Inv4 - Significant variations from assumptions used in the actuarial valuation occur								
	Likelihood:	Impact:	Risk	Rating:				
Inherent Risk:	4	3	12	HIGH	<b>+</b>			
Current Risk:	3	3	9	HIGH	<b>+</b>			

Current Controls:	<ul> <li>Actuarial assumptions are reviewed by officers and discussed with the actuaries</li> </ul>					
	Sensitivity analysis is undertaken on assure	nptions to mea	sure impact			
	Valuation are undertaken every 3 years					
	Monitoring of cash flow position.					
	Contributions made by employers vary according to their member profile.					
Action Required:	Continue to monitor via existing processes.					
	Review cash flow projections prepared by actuaries on a regular basis.					
Responsibility:	Group Manager (Financial Services); Senior Accountant - Pensions & TM	Timescale:	On-going			

Invoctmente										
Rick description: I	Investments Risk description: Inv5 - Inadequate controls to safeguard pension fund assets.									
misk description. I	misk description. Invo-inadequate controls to saleguard pension fund assets.									
Inv5a - Investment	Inv5a - Investment managers									
	Likelihood:	Impact:			Risk R	ating:				
Inherent Risk:	3	3	9			GH	<b>‡</b>			
Current Risk:	2	3	6			DIUM	<b>‡</b>			
Current Controls:	requirement f The main ma	<ul> <li>Complete and authorised client agreements are in place. This includes requirement for fund managers to report regularly on their performance. The main managers attend Nottinghamshire Pension Fund Committee on a regular basis.</li> </ul>								
	Investment of accordance v	bjectives are se vith these	t, and po	ortfolios	must b	e manag	ed in			
		r equivalent) rep are reviewed fo				ls of serv	rice			
	<ul> <li>Internal decisions</li> <li>internal audit</li> </ul>	ions have a rob	ust fram	ework	n place	which is	tested by			
		ers maintain an ne level of risk to					amework			
Action Required:	Continue to n	nonitor via exist	ng proce	esses.						
Responsibility:	Group Manager Senior Account			Times	scale:	On-goir	ng			
Inv5b - Custody ar	rangements									
	Likelihood:	Impact:			Risk R					
Inherent Risk:	3	4	12			/ HIGH	1			
Current Risk:	2	2 3 6 <b>MEDIUM</b>								
Current Controls:	Complete and custodian.	d authorised agı	reement	s are in	place v	vith the e	external			

		AAF 01/06 (or equivalent) report on internal controls is reviewed for external custodian.					
			d out to	check (	externa	custodian record	ds.
		Where assets are custodied in-house, physical stock certificates are held in a secure cabinet to which access is limited.					
Action Required:	Continue to m	nonitor via existi	ng proce	esses.			
Responsibility:	Group Manager Senior Accounts	•	, .	Times	scale:	On-going	
Inv5c - Accounting	arrangements			l			
	Likelihood:	Impact:			Risk R		
Inherent Risk:	3	2	6			OIUM 😝	
Current Risk:	2	2	4			ow <del>←</del>	
Current Controls:		d accounting arr ode, relevant IF	-			the Local Authorions' SORP.	ity
	The Pension Technical Info appropriate.	Fund subscribe ormation Service					
	_					ouse records and estment managers	
	Internal Audit	s are carried ou	t regular	ly.			
	External Audi	t review the Per	nsion Fu	nd's ac	counts	annually.	
Action Required:	Continue to m	nonitor via existi	ng proce	esses.			
Responsibility:	Group Manager Senior Accounta	,	, .	Times	scale:	On-going	
Inv5d - Financial A	dministration						
	Likelihood:	Impact:			Risk Ra		
Inherent Risk:	3	3	9			GH ←	
Current Risk:	2	3	6			OIUM 😝	
Current Controls:	<ul> <li>The Pension regulations w limits for trans</li> </ul>	ith appropriate s		•			
		Daily cash settlements are made with the external custodian to maximise returns on cash.					
	Investment tra monitored.	ansactions are p	properly	authori	sed, ex	ecuted and	
	overseen by f	Pensions Admir the year and the	istration	. Contri	butions	me rules which a checked at the conciled and	re

	Pension Fund	d cash is investe	d accord	dina to t	he Tre	asurv Ma	nagement
		ch is approved a					
		The Pension Fund maintains a bank account which is operated within regulatory guidelines.					
Action Required:	Continue to n	nonitor via existi	ng proce	esses.			
Responsibility:	Group Manager Senior Account			Times	cale:	On-goir	ng
Inv5e – Stewardsh							
	Likelihood:	Impact:		F	Risk Ra		
Inherent Risk:	3	2	6			DIUM	<del></del>
Current Risk:	2	2	4			<u>W</u>	<b>—</b>
<b>Current Controls:</b>	• The Pension	Fund aims to be	a long t	term res	sponsib	le invest	or.
	corporate gover protect invest taken into acc realisation of	nagement of finativernance (ESG) the ment returns over count in the selection investments by the Fund's behavior.	risks she risks loction, no both the	ould sup ng term on-selec	pport the ESG ction, re	ne require consider etention a	ement to ations are and
		s a Climate Stev vith the support				impleme	nted and
		a member of Loc supports their w		-			
	Voting is repo	fund has a contr orted to the Nott and published c	nghams	hire Per	nsion F		
Action Required:	Continue to n	nonitor via existi	ng proce	esses.			
Responsibility:	Group Manager Senior Accounts	(Financial Servant - Pensions &		Times	cale:	On-goir	ng
Inv6 - LGPS Centra	l incurs net costs	or decreases in	nvestmei	nt returr	าร		
	Likelihood:	Impact:		F	Risk Ra	ating:	
Inherent Risk:	4	3	12	2	Н	IIGH	<b>+</b>
Current Risk:	3	3	9	)	Н	IIGH	<b>↔</b>
Current Controls:	We are shareholders in LGPS Central and have significant influence on them through involvement in Shareholders Forum, Joint Committee and PAF						
	<ul> <li>Costs and pe</li> </ul>	Costs and performance will be monitored					
Action Required:	Continue to a	Continue to attend meetings relevant meetings					
	Continue to n	nonitor via existi	ng proce	esses.			
Responsibility:	Nottinghamshire Committee Group Manager Senior Accounts		, .	Times	scale:	On-goi	ng

Inv7 – Climate change affects the financial returns of the Fund.							
	Likelihood:	Impact:		Risk Rating:			
Inherent Risk:	4	3	12	HIC	GH	1	
Current Risk:	4	2	8	MED	NUM	<b>+</b>	
Current Controls:	<ul> <li>The financial impact of climate change on the fund can be mitigated. Businesses and individuals will have to change their behaviour and consumption to reduce their carbon footprint and this presents both opportunities and threats as investors.</li> </ul>						
	Central, LAP	We engage with management of the companies we own through LGPS Central, LAPFF and Hermes EOS to influence them to consider climate change and their sustainability.					
	Climate change risks are already considered as part of the purchasing and holding decision						
		analysis underta LGPS Central.	ken on an anr	ual basis v	with the		
	The Fund has	s a Climate Risk	strategy and	a Climate S	Steward	lship plan	
Action Required:	The current impacts of climate change are affecting particular industries and regions and the Pension Fund will look to reduce exposure to these.						
	Continued move towards our long term asset allocation.						
Responsibility:	Nottinghamshire Committee Group Manager Senior Account	r (Financial Serv	vices);	escale:	On-goin	g	

Administration								
Risk description: A	dm1 - Standing	data and perma	nent records	are not accurate.	ı			
	Likelihood: Impact: Risk Rating:							
Inherent Risk:	4	4	16	VERY HIGH	1			
<b>Current Risk:</b>	3	3	9	HIGH	#			
<b>Current Controls:</b>	Business prod	cesses are in pla	ce to identify c	hanges to standin	g data.			
	output checks once input.	are undertaken	; reconciliation	nentation; input ar occurs to source				
	Documentation	n is maintained	in line with agre	eed policies.				
	The Administration compliance.	ration Strategy s	upports the mo	nitoring of employ	er er			
	A change of details form is sent out to members alongside their annual statement.							
	Data matching discrepancies	•	ional Fraud Init	iative) help to ider	ntify			

	<ul> <li>Mortality Screening i is being reviewed along with looking to procure a new screening partner.</li> </ul>					
	The Data Improvement Plan is being implemented as reported to committee.					
	The GMP Reconciliation Project is pr	The GMP Reconciliation Project is progressing to conclusion				
	Employer annual returns are reviewe are reported to committee as appropri		d any. Breaches			
Action Required:	Continue to monitor via existing processes.					
	Improve monitoring of returns from m	ajor fund empl	oyers			
	Implementation of Data Improvement	plan				
	Progress GMP rectification					
	Progress McCloud project					
	roup Manager (BSC) ension Manager	Timescale:	On-going			

	Administration								
Risk description: Adm2 - Inadequate controls to safeguard pension fund records.									
	Likelihood:	Impact:	Ris	sk Rating:					
Inherent Risk:	3	5	15 VERY HIGH ↔						
Current Risk:	2	3	6	MEDIUM ←					
<b>Current Controls:</b>	<ul> <li>ICT Disaster F</li> </ul>	Recovery Plan and	d Security Plan ar	re agreed and in place					
	Governance T Information Goversight. The compliant for the firewalls, anti- platforms, sect tests, multi-fact aligning with N	• The Administration Authority has an Operational Security and Risk Team, a Security Architect providing strategic direction, an Information Governance Team headed by the Data Protection Officer and an Information Governance Board, chaired by the SIRO, providing oversight. The network has been certified as PSN Code of Connection compliant for the last decade and comprises internal and perimeter firewalls, anti-virus software, intrusion detection and response platforms, secure baseline operating system builds, annual penetration tests, multi-factor authenticated remote access and offline backups, aligning with National Cyber Security Centre best practice at all points.							
	•	arrangements are	•	urements					
		d reconciliations a	•	anomonio.					
		ness training and	•	in place					
	Pension Admi agreed policie	nistration Documes.	entation is mainta	ined in line with					
	Physical recor	ds are held secur	ely in the Pension	n Office.					
		other related adn training as require		ndertake data					

Action Required:	Continue to monitor via existing processes.			
Responsibility:	Group Manager (BSC) Pension Manager	Timescale:	On-going	

		Administratio	n			
Risk description: Adm3 - Failure to communicate adequately with all relevant stakeholders.						
	Likelihood:	Impact:		Risk Rating:		
Inherent Risk:	3	3	9		HIGH	#
Current Risk:	2	3	6	MI	EDIUM	<b>#</b>
<b>Current Controls:</b>	A communication	tions strategy is ir	n place an	d is regularly r	eviewed.	
	<ul> <li>The Fund website is being refreshed and has been relaunched</li> <li>Member information guides are reviewed.</li> </ul>					
	The Fund has an annual meeting aimed at all participating employers.					ers.
	<ul> <li>The Nottinghamshire Pension Fund Committee has representatives of the County Council, City Council, Nottinghamshire Local Authorities, Trade Unions, Scheduled and Admitted Bodies.</li> </ul>					
	<ul> <li>Meetings are held regularly with employers within the Fund.</li> <li>District and City Council employers and other ad hoc employer meetings take place as required</li> </ul>					
	<ul> <li>A briefing for employers takes place in February or March each year in preparation for year end</li> </ul>					
	Benefit Illustrations are sent annually to contributing and deferred Fund members.					
	<ul> <li>Annual report, prepared in accordance with statutory guidelines, is published on the website.</li> </ul>					3
Action Required:	Continue to monitor via existing processes.					
Responsibility:	Group Manager Pension Manage	•		Timescale:	On-going	)

## Administration

Risk description: Adm4 - Scheme employers may fail to administer the scheme efficiently, leading to disruption to the discharge of administering authority functions (employer risk)
Potential data quality issues.

	.,					
	Likelihood:	Impact:	Risk Rating:			
Inherent Risk:	3	5	15	VERY HIGH	1	
<b>Current Risk:</b>	2	3	6	MEDIUM	<b>‡</b>	
<b>Current Controls:</b>	Clear communication of requirements to scheme employers.					
	Employer data is being reviewed as part of the data improvement plan.				plan.	
	<ul> <li>Planned roll out of the employer portal to improve the transfer of data the Pension Fund.</li> </ul>					

	Actuary makes prudent assumptions at valuation.			
Action Required:	Continue to monitor via existing processes.			
Responsibility:	Group Manager (BSC) Pension Manager	Timescale:	On-going	

Administration							
Risk description: Adm5 - Serious breach of law regarding the management of							
data/information, including an unauthorised release requiring notification to ICO, leading to disruption to the discharge of administering authority functions.							
to dioraption to the	Likelihood:	Impact:	Risk Rating:				
Inherent Risk:	3	5	15		RY HIGH	<b>+</b>	
Current Risk:	2	3	6	ME	EDIUM	<b>\</b>	
<b>Current Controls:</b>	Information Governance oversee policies and procedures						
	Data breach procedure in place						
	Assurance obtained from third party providers and contractors on compliance with relevant legislation.						
	Identified Data Protection Officer						
	Appropriate access levels in the Pension Administration system.						
Action Required:	Continue to monitor via existing processes.						
Responsibility:	Group Manager Pension Manage			Timescale:	On-going		